

EXECUTIVE SECRETARIAT **ROUTING SLIP**

TO:

		ACTION	INFO	DATE	INITIAL
1	DCI		X		
2	DDCI		X		
3	EXDIR		X		
4	D/ICS		X		
5	DDI		X		
6	DDA				
7	DDO				
8	DDS&T				
9	Chm/NIC				
10	GC				
11	IG				
12	Compt	X			
13	D/OLL				
14	D/PAO				
15	D/PERS				
16	VC/NIC				
17	D/P&BS/ICS	X			
18					
19	C/IPC		X		
20	ES		X		
21					
22					

STAT

SUSPENSE

Date

Remarks

STAT

5 Dec 85

Date

3637 (10-81)

SECRET

Executive Registry

5 December 1985

85- 4777

11A-3-SR

LOGGED

5 DEC 1985

MEMORANDUM FOR: Deputy Director of Central Intelligence
Comptroller
Director, Program and Budget Staff, IC Staff

FROM: Director of Central Intelligence

SUBJECT: National Intelligence Strategy - Prioritization

1. I am asking [] and Danny Childs to try their hand at drafting 25X1
some pages for possible inclusion in the intelligence strategy paper on priori-
tization with the realities and difficulties thereof.

2. In substance it would say, as I see it, that prioritization is difficult
for essentially two reasons:

a. Our assets and investments are large and take a long time to create.

b. Our needs can arise and shift very suddenly.

4. In addition, it happens that two of these capabilities are essential to
give the others meaning and to focus their use, i.e., analysis and HUMINT. These
two groups also are relatively inexpensive. Their critical value, together with
the relatively low burden they represent, gives them sort of an automatic priority
of some degree. This kind of analysis might be carried a little further by breaking
down the targets and subjects of analysis and of HUMINT collection, and also by
breaking down HUMINT collection into clandestine and overt, []

[] I think we should have 25X1
a paragraph or so on the need to make big decisions, saw off a limb, to either
make big cost reductions or to accommodate large additional needs. Examples of
this might be the decision that if we had had to make a very large cut last year
we would have [] and the one pending this year will require us to 25X1
consider sacrificing a major asset.

5. From a strategic situation, these factors, in an atmosphere of pending
fiscal restraint or emerging large new needs, require a high degree of flexibility
in planning and readiness to move from one situation to another. That, too, is
part of the strategy.

6. So I can start thinking on this, I have asked [] and Danny to give 25X1
me anything that has come to their attention in addition to what Danny provided
before Thanksgiving weekend. This will give me something to chew on over the
weekend if I get a chance. Attached are a couple of paragraphs I did from the
material last weekend. You can see that I didn't get very far but it may be
helpful in your formulating what I am looking for now.

25X1

William J. Casey

Attachment

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